RAMS-CON Management Consultants

Management of a Large Submm Infrastructure for Dome C

RAMS-CON

Management Consultants

Project Management Submm
Observatory for Dome C

Transport & Logistics

others

Power Supply

System Definition Communication

Interface to Concordia

> ent Environm Monitori

Site Monitoring

Observatory Operations

Maintenance & Logistic Support

Environmental
Monitoring &
Protection
Sit

Operational Scheduling Conditions

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& Data

Transmission

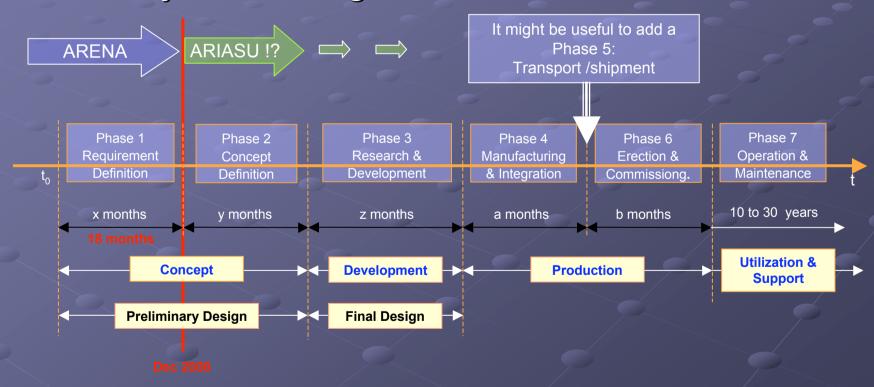
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OSH & Equipment Safety



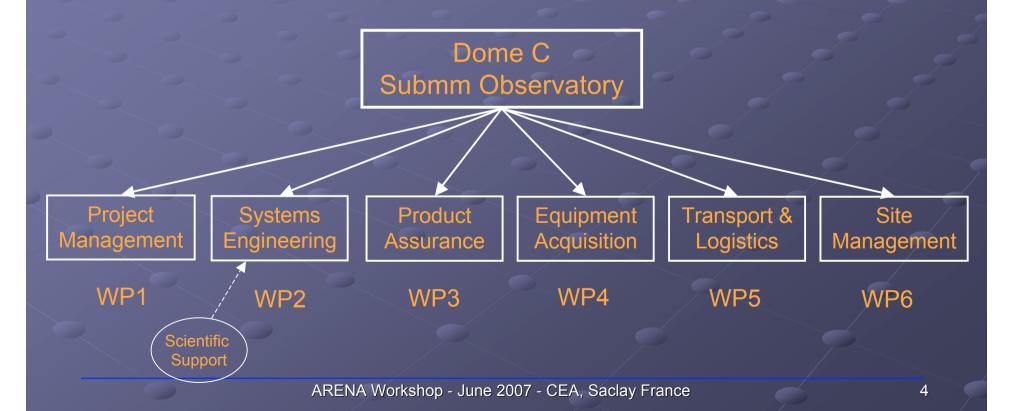
Project Definition

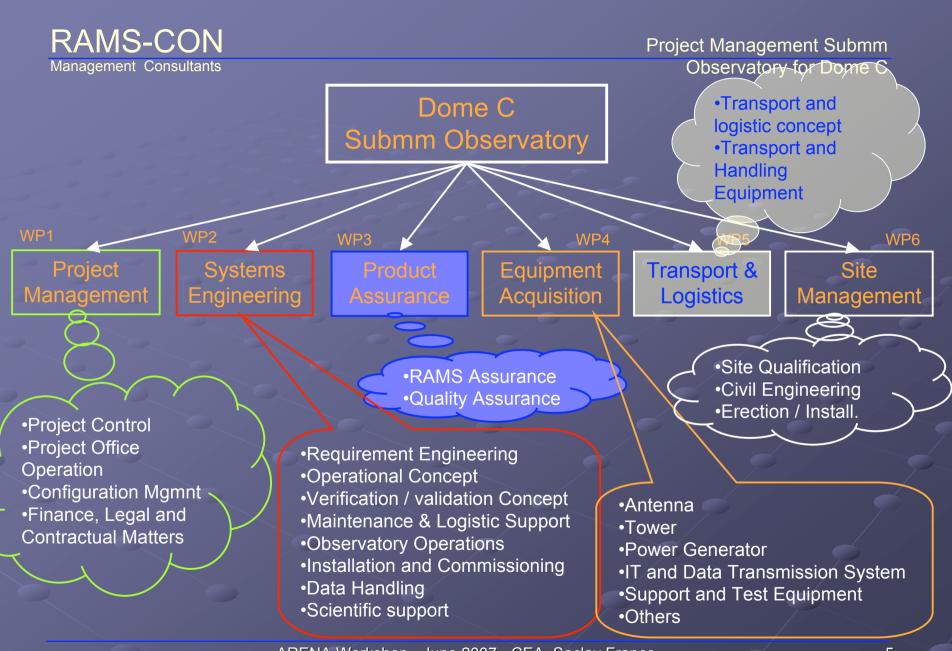
Project Phasing





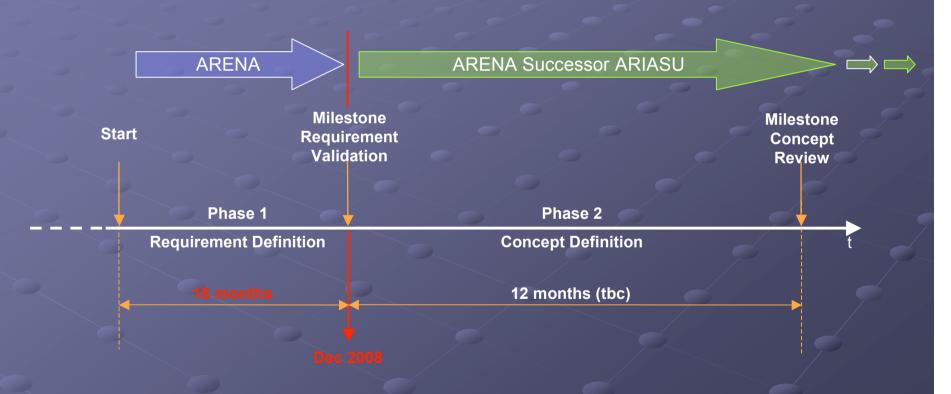
- Project Definition
 - Work Breakdown Structure, WBS







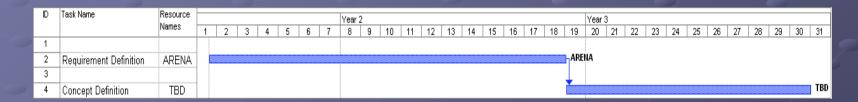
Activities Project Phases 1 and 2



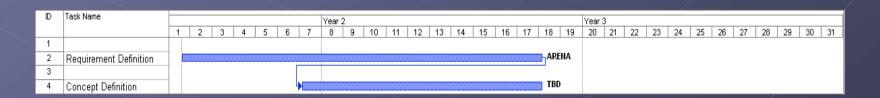


• Activities Project Phases 1 and 2

Sequential Execution (finish-start)



Parallel / Overlapping Execution





Phase 1 Requirement Definition*

- Identification of true and realistic users' and stakeholders' needs
- Transformation of the needs into complete system requirements (technical, financial, schedule, environmental, safety, sustainability aso.)

^{*} standard ARENA activities



- Phase 1 Documents (standard ARENA activity)
 - 1. User Requirements / Needs Definition Report
 - 2. System and Subsystems Performance Requirement Specifications (validated by users)
 - 3. System Interface Specification
 - 4. Environmental Specification
 - 5. Transport and Logistic Support Concept
 - 6. Operation & Maintenance (O&M) Concept
 - 7. Life Cycle Cost Definition



- Phase 1 Documents (None-ARENA activity)
 - 1. Report on necessary technical modifications of the ALMA Antenna for operation at Dome C (first estimation, including cost and schedule)
 - 2. Indicative technical and cost proposal for other antenna, e.g. modified SPT

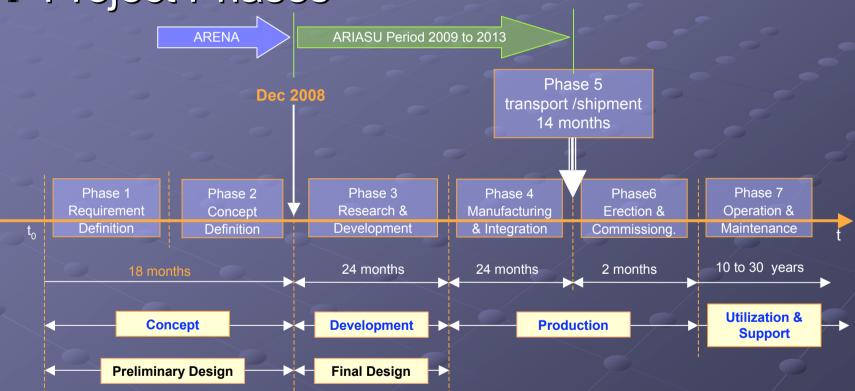


Phase 2 Concept Definition

- Elaboration of alternative concepts, e.g. ALMA, SPT, others
- Selection of most promising concept(s) for realisation
- Definition of development requirements on system and subsystem level
- Definition of O&M Concept
- Definition of Transport Concept
- Definition of Installation and Commissioning Concept



Project Phases





Activities Project Phase 3

Research & Development

- Full scale design and development
- Essential supporting activities:
 - Design Verification Programme
 - Parts and Material Programme
 - Reliability, Availability, Maintainability & Safety Assessments (⇒Reliability Centred Maintenance)
 - Integrated Logistic Support Programme
 - Transport and Erection / Installation Programme



Activities Project Phase 4

Manufacturing & Integration

- Production, assembly, integration and verification of all configuration items (CIs)
- Essential supporting activities:
 - Manufacturing Plan
 - Quality Control (in manufacturing and end item)
 - Parts and Materials Procurement Programme
 - AIV Programme (including environmental tests)
 - Configuration Management and Control
 - Operator and User Training



- Fundamental Assembly Integration and Verification (AIV) Principles:
 - Complete demonstration of all functional and operational characteristics in Europe!
 - full integration of the system
 - complete functional and operational tests
 - full safety compliance demonstration
 - complete operation and maintenance demonstration
 - Formalized "European Acceptance" for all Cls before shipment!



• Activities Project Phase 5

Transport / shipment

- Transport of all equipment to CONCORDIA
 - Minimum system disassembly
 - Shipment one year before actual use at Dome C
 - Storage capabilities of CONCORDIA?
 - Transportability to be demonstrated during Phases 3 and 4
 - Site preparation for storage and use
 - Incoming acceptance of the goods at CONCORDIA Station



Activities Project Phase 6

Erection & Commissioning

- Installation and commissioning of all equipment, processes and procedures
 - Site preparation
 - Set-up of maintenance and logistic support system
 - Set-up of observatory operation system
 - Assembly and installation of equipment
 - Commissioning
 - Final acceptance of equipment after commissioning



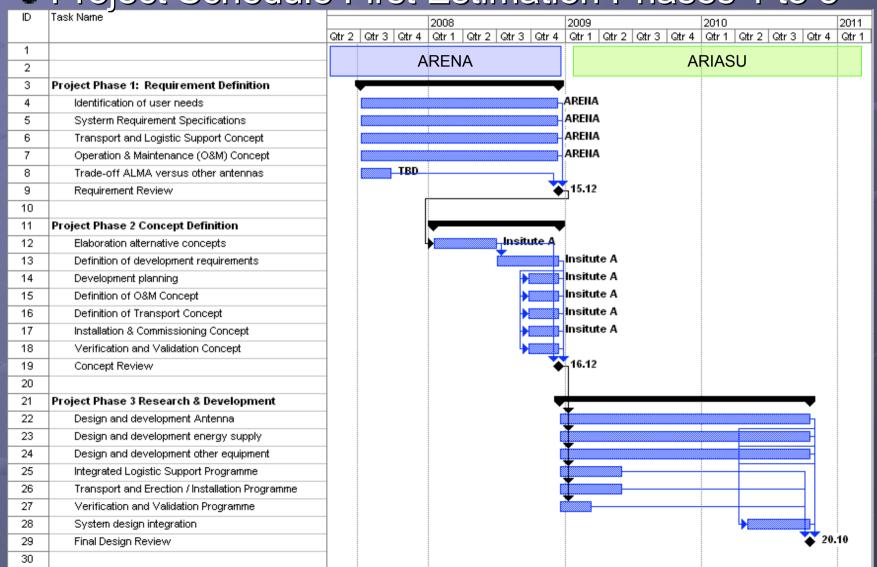
• Activities Project Phase 7

Operation & Maintenance

- Scientific operation and equipment maintenance
- Observatory operations
- Equipment upgrading when necessary
- Installation of new instruments
- Optimization of operation and maintenance and logistic support processes
- Taking out of service of equipment, dismantling and return to Europe for disposal

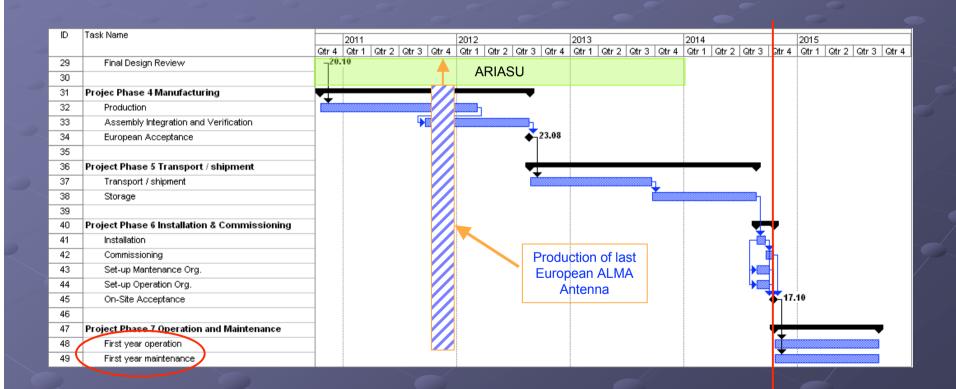
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Project Schedule First Estimation Phases 1 to 3





Project Schedule First Estimation Phases 4 to 7





Major Problems

Funding for Concept Definition parallel to ARENA activities until Dec 2008

Funding for Project Phases 3 to 7

Phase 3
Research &
Development

Phase 4
Manufacturing
& Integration

Phase 5
Transport
/shipment

Phase 6
Erection &
Commissiong

Phase 7
Operation &
Maintenance

. Thank you

for your attention!